Charity number: 1103862

#### **MARY SEACOLE TRUST**

# TRUSTEES' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

#### CONTENTS

	Page
Reference and administrative details of the charity, its trustees and advisers	1
Trustees' report	2 - 6
Independent examiner's report	7
Statement of financial activities	8
Balance sheet	9
Notes to the financial statements	10 - 14

## REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2017

#### Trustees

Mr Trevor Sterling, Chair Ms Lisa Rodriques CBE, Vice Chair Ms Roxanne St Clair, Treasurer Mr Raf Alam

Colonel David Bates Ms Karen Bonner

Ms Jean Gray

Ms Dawn Hill, President

Mr Jermaine Sterling

Ms Ros Trinick

Lord Clive Soley of Hammersmith

Prof Elizabeth Anionwu, CBE, FRCN 2016

Ms Juliet Alexander Mr Bernell Bussue

Baroness Shreela Flather, JP DL FRSA

Ms Celia Grandison-Markey

Ms Maxine Hurley

Ms Marsha John-Greenwood

Ms Gina Osbourne

Prof Dr Zenobia Nadirshaw

(appointed 14 June 2017)

(appointed 21 December 2016) (appointed 12 April 2017)

(appointed 21 December 2016)

(appointed 21 December 2016) (resigned 1 November 2016)

(resigned 1 July 2016)

(resigned 1 November 2016)

#### Secretary

Mr Stephen Marsh

#### Charity registered number

1103862

#### Principal office

Moore Blatch Solicitors 2 The Green Richmond TW9 1PL

#### **Independent Examiner and Accountants**

Julian Flitter Goodman Jones LLP 29/30 Fitzroy Square London W1T 6LQ

#### **Bankers**

Barclays Bank Plc 126 Station Road Edgeware Middlesex HA8 7R

#### TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2017

The Mary Seacole Trust, formerly known as The Memorial Statue Appeal, is a charitable trust that was registered with the Charity Commission for England and Wales in February 2004.

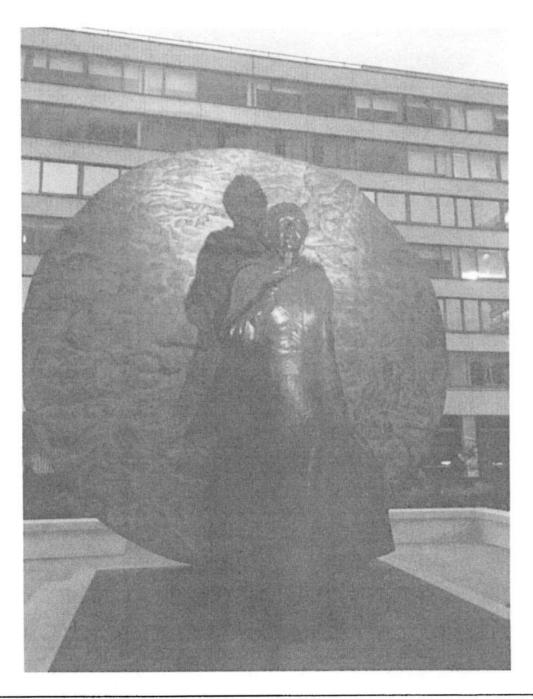
The Trustees are responsible for the management of the Charity and present their report and the financial statements of the Trust for the year ended 31st March 2017.

#### **TRUST OBJECTIVES**

The objects of the Mary Seacole Trust are:

1. To maintain the public memorial to Mary Seacole; and

2. To educate the public on the life, work and achievements of Mary Seacole.



#### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

#### FOREWORD: TREVOR STERLING, CHAIRMAN OF THE TRUST

The high spot of our year was undoubtedly the unveiling of the statue on 30th June 2016 in the gardens of St Thomas' Hospital, opposite the Houses of Parliament. The statue has already become a popular landmark for many people, ranging from hospital patients and staff, to tourists.

The statue was unveiled by Baroness Floella Benjamin OBE, Deputy Lieutenant of Greater London, who was flanked by nurses from Guy's and St Thomas' and the armed forces. More than 300 guests – including Lance Corporal Johnson Beharry VC, NHS England Chief Executive Simon Stevens and England Chief Nursing Officer Jane Cummings – attended the joyous and uplifting event, which took place in glorious sunshine.

The unveiling marked the culmination of a twelve-year fund-raising campaign by the Mary Seacole Memorial Statue Appeal (MSMSA). The cost of creating and installing the statue was funded through donations from thousands of individual supporters as well as several larger donors and a government grant from banking fines. I am pleased to take this opportunity to thank all those whose contributions of money, time and energy made this great achievement possible: supporters, MSMSA ambassadors, the staff of Guys and St Thomas' NHS Foundation Trust, nurses, trades unions, Army personnel and cadets, schools and, not least, trustees past and present. In particular, I thank Lord Clive Soley for his vision and persistence in steering the project to its successful conclusion as chair of MSMSA.

Another highlight took place on 7th December 2016, at the Florence Nightingale Museum. This was the launch of the commemorative book "A Statue for Mary: The Seacole Legacy". The book captures the creation of the statue and tells the story of the fundraising campaign in the words of those most closely involved. The author is Lord Soley of Hammersmith, and the editor is trustee Jean Gray, former Editor-in-Chief of the weekly nursing journal Nursing Standard. I am pleased to report that sales of the book continue to increase.

Now that the statue is in place, the Charity has shifted the focus of its work towards promoting Mary Seacole as an example to inspire and encourage people to be compassionate, entrepreneurial and hard-working.

Accordingly, at the beginning of November 2016, the MSMSA became the Mary Seacole Trust (MST). At that point, Lord Soley stepped down as chair, but we are very pleased that he will continue to be involved as a Patron of the charity, as does former trustee and vice chair Dame Elizabeth Anionwu CBE, who was made a Dame in the 2017 New Year's Honours for her services to nursing, including her work on Mary Seacole. At the same point, the trustee body was reconstituted, bringing together people from the public, private and not-for-profit sectors, including the armed forces and the NHS. We aim to match the skill set of the board of trustees with the aims of the charity by including expertise such as in media and public relations, fundraising, education, diversity and public sector leadership. Our aims and objectives have been updated to reflect the change of emphasis.

Our plans include working with partners on an education programme and our priorities for the coming year are to develop our website and to work with the Florence Nightingale Museum which will be hosting a permanent exhibition about Mary Seacole. We are immensely grateful to Guys and St Thomas' Charity for the generous grant that pump-primed our programme of work, and to our corporate partners, sponsors, donors and supporters, who have given so generously of their time and resources.

We intend to build on the positivity created by the statue, so that Mary Seacole will continue to be an inspiration to future generations.



TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

#### PRINCIPAL ACTIVITIES OF THE YEAR ENDED 31 MARCH 2017

Over the year, the principal activities of the Trust have been the unveiling of the memorial in the gardens of St Thomas' Hospital, the restructuring of the charity and the launch of our commemorative book, A Statue for Mary: the Seacole Legacy.

#### Over the year:

The Trustees are pleased to report that the unveiling date of the 30<sup>th</sup> June 2016 was achieved, enabling the charity to successfully transition on the 1 November 2016 from the Mary Seacole Memorial Statue Appeal to the Mary Seacole Trust, with a new Board of Trustees. Another highlight of the year was the December 2016 launch of a commemorative book, A Statue for Mary: the Seacole Legacy.

#### **Messages from former Trustees**

"Every time I see the statue I recall the efforts made by so many to succeed. We did it! Now many people stop to admire it. I am so pleased to have delivered this great work of art to a great woman who made such an impact on the world."

Lord Clive Soley of Hammersmith Former Chairman of the Mary Seacole Memorial Statue Appeal

"Proud to have been part of the team. An incredible achievement!"

Prof. Dame Elizabeth Anionwu Former Vice-Chair of the Mary Seacole Memorial Statue Appeal

"It is an accomplishment that will play a small part in preserving what was an almost lost legacy of Mary for future generations"

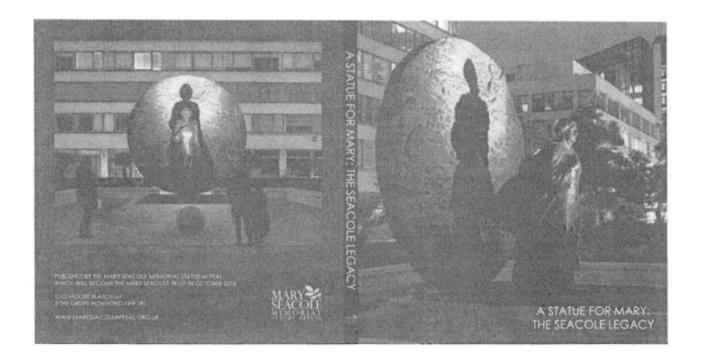
Bernell Bussue Former Trustee of the Mary Seacole Memorial Statue Appeal

#### **COMMEMORATIVE BOOK**

A Statue for Mary: the Seacole Legacy, a 128-page book, was launched on 7 December 2016 at the Florence Nightingale Museum. Published by MSMSA, the book tells the story of the statue from the 12-year fundraising appeal to the unveiling in London on 30 June 2016. It includes contributions from MSMSA Trustees and Ambassadors addressing the importance of the statue as a London landmark and highlighting Mary's legacy. Sculptor Martin Jennings writes about the process of making the statue, including his visit to the site of Mary's British Hotel in the Crimea, followed by words and pictures illustrating the construction of the statue and its journey to installation in the grounds of St Thomas' Hospital.

The book is being sold online by Amazon and is on sale at the Black Cultural Archives and the Florence Nightingale Museum. It has also been deposited with the British Library.

## TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017



#### **FINANCIAL REVIEW**

#### a. Review of the year

The charities income decreased this year, receiving £84,844 in donations and legacies (2016: £316,690). Similarly, expenditure also decreased during the year to £175,724 (2016: £230,880). This was primarily due to the completion of the statue in June 2016.

#### b. Reserves Policy

Reserves are needed to bridge the gap between the spending and receiving of income and to cover unplanned emergency repairs and other expenditure.

The unrestricted funds at the balance sheet date were £76,558 (2016: £146,411).

#### c. Going concern

After making appropriate enquiries, the trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, we continue to adopt the going concern basis in preparing the financial statements.

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### a. Constitution

The principal object of the charity is to educate to public on the life, work and achievements of Mary Seacole. Including the erection of a permanent public memorial to her.

The charity is constituted under the Declaration of Trust, dated 2<sup>nd</sup> February 2004, as amended by deed dated 16<sup>th</sup> April 2004, and further amended on 2<sup>nd</sup> March 2016.

# TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2017

#### b. Method of appointment or election of trustees

The management of the Charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Articles of Association.

#### c. Risk management

The major risks to which the Charity is exposed are considered and, where necessary, steps are taken to mitigate and minimise those risks.

Mr Trevor Sterling, Chair

Ms Roxanne St Clair, Treasurer

3/1/18

#### Independent examiner's report to the Trustees of Mary Seacole Trust

I report to the Charity's Trustees on my examination of the financial statements of the Charity for the year ended 31 March 2017.

#### Responsibilities and basis of report

As the Trustees of the Charity (and also directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your Charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

#### independent examiner's statement

Since the Charity's gross income exceeded £250,000, I confirm that I am qualified to undertake the examination because I am a member of the ICAEW, which is one of the listed bodies.

- 1. accounting records were not kept in respect of the Charity as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in other to enable a proper understanding of the accounts to be reached.

Signed:

Julian R Flitter FCA

Goodman Jones LLP **Chartered Accountants** 29/30 Fitzroy Square

London W1T 6LQ

Dated: 3 1 2018

# STATEMENT OF FINANCIAL ACTIVITIES (incorporating income and expenditure account) FOR THE YEAR ENDED 31 MARCH 2017

THE PARTY OF THE P

INCOME FROM:	Note	Unrestricted Funds 2017 £	Total Funds 2017 £	Total Funds 2016 £
Donations & legacies	2	84,844	84,844	316,690
Charitable activities	3	1,514	1,514	1,357
Investments	4	34	34	10
Other incoming resources	5	19,479	19,479	36,340
TOTAL INCOME	•	105,871	105,871	354,397
EXPENDITURE ON:				
Raising Funds		31,729	31,729	10,286
Charitable activities	6	143,995	143,995	220,594
TOTAL RESOURCES EXPENDED		175,724	175,724	230,880
NET MOVEMENT IN FUNDS		(69,853)	(69,853)	123,517
Total funds at 1 April 2016		146,411	146,411	22,894
TOTAL FUNDS AT 31 MARCH 2017		76,558	76,558	146,411

The notes on pages 10 to 14 form part of these financial statements

#### BALANCE SHEET AS AT 31 MARCH 2017

			2017		2016
	Note	£	£	£	£
CURRENT ASSETS					
Debtors	10	622		20,503	
Cash at bank		84,079		252,743	
	ngpolycioli	84,701	sedendin	273,246	
CREDITORS: amounts falling due within one year	11	(8,143)		(126,835)	
NET CURRENT ASSETS	politorelista	An Construit Annual	76,558		146,411
NET ASSETS		(Prince/Bullione	76,558	щиний	146,411
CHARITY FUNDS		que plate la militaria de		100 Janeiro	nessesses en
Unrestricted funds	12		76,558		146,411
TOTAL FUNDS		No.Amproported Andréas-Anne	76,558	- Gallegan - Gallegan	146,411

The financial statements were approved by the Trustees on .3........and signed on their behalf, by:

Mr Trevor Sterling, Chair

Ms Roxanne St Clair, Treasurer

The notes on pages 10 to 14 form part of these financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

#### 1. Accounting policies

#### 1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Mary Seacole Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

#### 1.2 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Investment income, gains and losses are allocated to the appropriate fund.

#### 1.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Donated services or facilities, which comprise donated services, are included in income at a valuation which is an estimate of the financial cost borne by the donor where such a cost is quantifiable and measurable. No income is recognised where there is no financial cost borne by a third party.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the Charity which is the amount the Charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

#### 1. Accounting policies (Continued)

#### 1.4 Expenditure

All expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities. Support costs are those costs incurred directly in support of expenditure on the objects of the Charity. Governance costs are those incurred in connection with administration of the Charity and compliance with constitutional and statutory requirements.

Irrecoverable VAT is charged against the expenditure heading for which it was incurred.

#### 1.5 Interest Receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the Bank.

#### 1.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount repaid net of any trade discounts due.

#### 1.7 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

#### 1.8 Creditors and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

#### 1.9 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

#### 1. Accounting policies (Continued)

#### 1.10 Critical accounting judgements and estimation uncertainty

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates, and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The most significant area of adjustment and key assumptions that affects items in the financial statements relate to the estimating of the liability from multi-year grant commitments where performance related conditions are attached. At the balance sheet date, no such conditions were attached to any of the grant commitments.

No other estimates or assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities were identified.

2.	Income from donations and legacies	Unrestricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
	Donations	84,844	84,844	316,690
3.	Income from charitable activies			
		Unrestricted	Total	Total
		funds	funds	funds
		2017	2017	2016
		£	£	£
	Sale of badges/postcards/tickets	1,514	1,514	1,357
4.	Investment income			
		Unrestricted	Total	Total
		funds	funds	funds
		2017	2017	2016
		£	£	£
	Investment income	34	34	10

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

5.	Other incoming resources				
			Unrestricted	Total	Total
			funds	funds	funds
			2017	2017	2016
			£	£	£
	DCMS scheme		19,479	19,479	36,340
			19,479	19,479	36,340
e	Analysis of resources exp	anded by activity	ioc		
6.	Analysis of resources exp	Activities	100		
		undertaken	Support		
		directly	costs	Total	Total
		2017	2017	2017	2016
			£	£	£
	Memorial production	140,456	3,539	143,995	220,594
7.	Direct costs				
* *	Dilott cours		Memorial		
			production	Total	Total
			2017	2017	2016
			3	£	£
	Production costs		140,456	140,456	219,394
8.	Support costs				
		Fundraising	Memorial	Total	Total
		expenses	production	2017	2016
		£	£	£	£
	Event costs	10,991	Steel	10,991	8,796
	Research/PA activities	1,057	196	1,057	1,274
	Website development	4,315	[ Pa	4,315	140
	Commemorative Book	14,948	1986	14,948	
	Just giving charges	418	46	418	216
	Accountancy fees	.00	1,260	1,260	1,200
	Statue Insurance	N <sub>pt</sub> .	2,279	2,279	sth
		31,729	1,260	35,268	11,486

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

9.	Net incoming resources / (resources / this is stated after charging:	ources expende	ed)		
				2017	2016
				£	£
	Independent examination fee			1,260	1,200
	During the year, no Trustees re	ceived any nume	ration (2016 - £N	IIL).	
	During the year, no Trustees re	ceived any benef	fits in kind (2016	- £NIL).	
	During the year, no Trustees re	ceived any reimb	oursement of expe	enses (2016 - £NIL).	
10.	Debtors			2017	2016
	and the same of the same			£	3
				622	20 502
	Prepayments and accrued inco	me		And the second s	20,503
				622	20,503
11.	Creditors:			2017	2016
	Amounts falling due within or	ne year		£	£
	Trade creditors			8,143	126,835
	iidad di varioid			8,143	126,835
				0,140	123,000
12.	Summary of funds				
		Brought	Incoming	Resources	Carried
		forward	resources	Expended	forward
		3	2	£	£
	General funds	146,411	105,871	(175,724)	76,558
			restant of the second second	to the second control of the second control	